



INDEPENDENT AUDITORS' REPORT ON FINANCIAL STATEMENTS

To the Board of Governors
MANAGEMENT DEVELOPMENT INSTITUTE, GURGAON

Report on the audit of Financial Statements

Opinion

We have audited the accompanying financial statements of **MANAGEMENT DEVELOPMENT INSTITUTE GURGAON**, which comprise the Balance Sheet as at 31st March, 2022 and also the Income & Expenditure Account for the year ended 31st March, 2022 and notes to the financial statements including summary of the significant accounting policies and other explanatory information.

In our opinion, the accompanying financial statements give the true and fair view of the financial position of the entity as at 31st March, 2022 and of its financial performance for the year ended in accordance with the applicable Accounting Standards issued by the Institute of Chartered Accountants of India (ICAI).

Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing issued by the Institute of Chartered Accountants of India. We are independent of the company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India (ICAI) together with the ethical requirements that are relevant to our audit of the Financial Statements for the year ended 31st March, 2022 and we have fulfilled our other ethical responsibilities in accordance with ICAI's Code of Ethics.

We believe that the audit evidences obtained by us are sufficient and appropriate to provide the basis for our audit opinion.

Responsibility of Management and Those Charged With Governance for the Financial Statements

The Management is responsible for the preparation of these financial statements that give a true and fair view of the financial position, financial performance of the entity in accordance with the generally acceptable Accounting Principles accepted in India. This responsibility includes the design, implementation and maintenance of internal control relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error. In preparing the financial statements, management is responsible for



the assessing the entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis for accounting unless the management either intends to liquidate the entity or to cease the operations, or has no realistic alternative but to do so.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatements, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the accompanying financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidences that are sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal financial controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Management.
- Conclude on the appropriateness of the Management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Institute to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Statement or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report.

However, future events or conditions may cause the Institute to cease to continue as a going concern.



- Obtain sufficient and appropriate audit evidence regarding the financial statements of the Instituteto express an opinion on the accompanying financial statements.

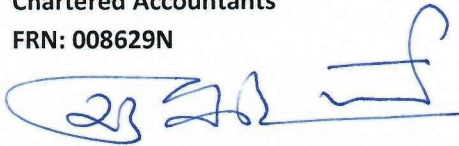
We consider quantitative materiality and qualitative factors in:

- (i) Planning the scope of our audit work and in evaluating the results of our work.
- (ii) Evaluating the effect of any identified misstatements in the financial statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

For Sunder Sharma & Co.
Chartered Accountants
FRN: 008629N



CA Sunder Kumar Sharma
Partner
Membership No.: 087495



Place: Delhi

Date: 27/09/2022

UDIN - 22087495 AVPA EJ 5429

MANAGEMENT DEVELOPMENT INSTITUTE, GURGAON

Balance Sheet as at March 31, 2022

(Amount in Rs.)

As at March 31, 2021	Liabilities	As at March 31, 2022	As at March 31, 2021	Assets	As at March 31, 2022
16,74,30,396 20,25,000	Corpus fund Opening balance Add: Interest income transferred from Income and Expenditure Account	16,94,55,396 16,72,987		Fixed assets Assets funded by grants from IFCI and other agencies (Schedule A) Gross block Less: Accumulated depreciation	15,77,55,269 -12,95,55,511
16,94,55,396		17,11,28,383	15,77,55,269 -12,82,73,146 2,94,82,123		2,81,99,758
1,63,59,37,008 6,94,39,209 - 1,68,350	Surplus fund Opening balance Add: Surplus transferred from Income and Expenditure Appropriation Account Less: Transferred to Income and Expenditure Appropriation Account	1,70,55,44,567 6,55,81,905 - -	1,63,72,61,073 -64,73,45,698 98,99,15,375 1,45,09,890 1,00,44,25,265	Assets other than those funded from grants (Schedule B) Gross block Less: Accumulated depreciation Add Capital work in progress	1,68,68,72,109 -73,30,07,221 95,38,64,888 2,75,67,016
1,70,55,44,567		1,77,11,26,472			98,14,31,905
	Earmarked funds				
2,87,60,00,000 17,00,00,000	Infrastructure fund Opening balance Add: Surplus transferred from Income and Expenditure Appropriation Account	3,04,60,00,000 26,00,00,000		Investments (Schedule C)	
3,04,60,00,000		3,30,60,00,000	2,92,49,94,898 36,02,31,142		3,09,25,66,692
				Current assets, loans and advances (Schedule D)	28,43,82,384
3,10,15,191 - 1,68,350 -13,64,718	Campus and fixed assets fund Opening balance Add: addition during the year Less: Transferred to Income and Expenditure Account	2,94,82,123 - -12,82,365	1,41,50,06,345	MDI-Murshidabad	1,47,53,88,909
2,94,82,123		2,81,99,758			
4,95,04,82,086	Carried forward	5,27,64,54,613	5,73,41,39,773	Carried forward	5,86,19,69,647



MANAGEMENT DEVELOPMENT INSTITUTE, GURGAON

Balance Sheet as at March 31, 2022 (continued)

(Amount in Rs.)

As at March 31, 2021	Liabilities	As at March 31, 2022	As at March 31, 2021	Assets	As at March 31, 2022
4,95,04,82,086	Brought forward	5,27,64,54,613	5,73,41,39,773	Brought forward	5,86,19,69,647
11,22,58,230	Gratuity reserve fund				
77,19,938	Opening balance	10,90,18,139			
4,81,342	Add: Interest income transferred from Income and Expenditure Account	72,05,224			
-	Add: Contribution for the year	-			
-1,14,41,371	Add: Amount transferred from Income & Expenditure A/c	1,81,51,238			
10,90,18,139	Less: Payments made during the year	42,08,373			
		13,01,66,228			
15,45,75,670	Cumulative leave fund				
1,10,31,800	Opening balance	15,31,01,523			
-	Add: Interest income transferred from Income and Expenditure Account	1,02,80,663			
9,82,972	Add: Contribution for the year	-			
-	Add: Amount transferred from Income & Expenditure A/c	3,83,78,316			
16,46,24,498	Less: Payments made during the year	20,17,60,502			
-1,15,22,975		72,05,770			
15,31,01,523		19,45,54,732			
5,71,26,526	Other funds (Schedule E)	6,47,01,617			
46,44,11,502	Current liabilities and provisions (Schedule F)	19,60,92,462			
5,73,41,39,772	Total liabilities	5,86,19,69,647	5,73,41,39,772	Total assets	5,86,19,69,647

For and on behalf of the Board of Governors


(CAO-F&A)


(Director)

This is the Balance Sheet referred to in our report of even date

For Sunder Sharma & Co.
Chartered Accountants
FRN - 008629N



CA. Sunder Kumar Shrama
Partner
Membership No. 087495
Place : New Delhi

Date: 27/09/2022

UDIN - 22087495 AVPAEJ5429



Income and Expenditure Account for the year ended March 31, 2022

(Amount in Rs.)

Year ended March 31, 2021	Expenditure	Year ended March 31, 2022	Year ended March 31, 2021	Income	Year ended March 31, 2022
			95,16,11,106	Fees from programmes	1,19,40,08,357
	Programme expenses			Research and technical advisory fees	
30,10,34,567	Salaries and allowances(Faculty)	33,33,25,641		Research	25,65,207
5,93,628	Traveling and conveyance	9,46,595		Consultancy	2,66,65,354
22,53,603	Boarding and lodging	1,57,48,610	14,62,442		
14,25,79,903	Honorarium to guest faculty	16,32,13,339	2,17,31,914		2,92,30,561
94,99,911	Printing and stationery	1,34,12,707			
2,96,96,003	Other expenses	2,80,87,294			
48,56,57,615		55,47,34,186	14,00,04,042	Interest on long term investments (other than earmarked investments)	13,30,60,955
				Interest from banks on fixed deposits, Saving Deposit & interest on Personal Loan to Employee	1,26,54,189
			93,65,582		
			2,74,87,000	Interest on earmarked investments	2,43,38,751
	Research and technical advisory services and other activities			Less: Transferred to :	
22,66,894	Research expenses	25,69,982	20,25,000	Corpus fund	16,72,987
1,77,76,831	Consultancy expenses	2,13,22,289	77,19,938	Gratuity reserve fund	72,05,224
2,00,43,725		2,38,92,270	1,10,31,800	Cumulative leave fund	1,02,80,663
			65,625	Meritorious students award fund	17,784
			2,10,000	Raman Munjal endowment fund	56,910
			2,62,500	Unspent research grant	86,222
	Pay and allowances		61,72,137	1,93,19,790	50,18,960.72
10,03,44,856	Staff remuneration and allowances	12,43,52,175	(5,44,352)	Profit/Loss on sale of fixed assets	1,17,861
79,13,127	Staff welfare expenses	1,11,05,651			
33,12,212	Raman Munjal Chair Expenses	0			
4,81,342	Gratuity	1,81,51,238	1,15,83,560	Miscellaneous Income	55,63,221
(9,82,972)	Leave Fund	3,83,78,316			
11,10,68,565		19,19,87,380			
61,67,69,905	Carried forward	77,06,13,836	1,14,13,86,431	Carried forward	1,37,96,54,106



MANAGEMENT DEVELOPMENT INSTITUTE, GURGAON

Income and Expenditure Account for the year ended March 31, 2022 (continued)

(Amount in Rs.)

Year ended March 31, 2021	Expenditure	Year ended March 31, 2022	Year ended March 31, 2021	Income	Year ended March 31, 2022
61,67,69,905	Brought forward	77,06,13,836	1,14,13,86,431	Brought forward	1,37,96,54,106
	Traveling and conveyance				
59,45,963	Board and committee meeting expenses	56,59,072			
8,13,646	Staff transport	4,69,321			
1,44,508	Repair, maintenance and running cost of Vehicle	100			
3,46,565	Local conveyance	10,21,346			
72,50,682		71,49,839			
	Office expenses				
7,61,808	Rent	6,45,600			
1,67,93,614	Electricity and water expenses	1,57,94,873			
70,733	Postage and telegram	2,05,322			
7,71,901	Printing and stationery	1,26,627			
18,94,987	Staff recruitment expenses	0			
26,39,066	Telephones expenses	21,06,741			
34,97,504	Corporate publicity	50,11,990			
9,10,926	Insurance expenses	9,12,214			
2,73,40,539		2,48,03,367			
	Repair and maintenance				
3,93,95,464	Repair to building	3,15,41,399			
1,01,131	Repairs to office equipments	2,17,564			
22,29,216	Repair to air conditioners	25,77,104			
1,23,41,713	Watch and ward expenses	1,29,06,550			
56,66,319	Garden maintenance	53,81,017			
1,83,50,790	Internet expenses, Maintenance of Computer & Software	1,92,57,046			
7,80,84,633		7,18,80,680			
72,94,45,759	Carried forward	87,44,47,723	1,14,13,86,431	Carried forward	1,37,96,54,106



MANAGEMENT DEVELOPMENT INSTITUTE, GURGAON

Income and Expenditure Account for the year ended March 31, 2022 (continued)

(Amount in Rest.)

Year ended March 31, 2021	Expenditure	Year ended March 31, 2022	Year ended March 31, 2021	Income	Year ended March 31, 2022
72,94,45,759	Brought forward	87,44,47,723	1,14,13,86,431	Brought forward	1,37,96,54,106
	Auditors' remuneration				
12,55,529	Audit fees	13,23,508			
12,55,529		13,23,508			
	Other expenses				
4,12,09,526	Subscription to journals	4,08,17,187			
2,50,714	MDI journal and bulletin	-			
2,65,000	Miscellaneous expenses	12,885			
2,13,00,210	Rates and taxes	3,59,64,661			
-	Finance Costs	6,50,529			
-	Provision for Doubtful Debts	23,00,000			
77,15,226	Legal & professional	98,35,130			
7,07,40,676		8,95,80,392			
	Depreciation				
	(Refer note 1 (iii) (c) of Schedule G)				
13,64,718	As per Schedule 'A'	12,82,367			
10,05,05,258	As per Schedule 'B'	8,81,41,656			
10,18,69,976		8,94,24,023			
-13,64,718	Less : Transferred from Campus and Fixed assets fund (As per Schedule 'A')	-12,82,367			
10,05,05,258		8,81,41,656			
23,94,39,209	Balance of income over expenditure before prior period items	32,61,60,826			
0	Prior period expense	5,78,922			
-	Less : Prior period income	-			
0	Prior period items (net)	5,78,922			
23,94,39,209	Balance of income over expenditure carried to Income and Expenditure Appropriation Account	32,55,81,905			
1,14,13,86,431		1,37,96,54,106	1,14,13,86,431		1,37,96,54,106



MANAGEMENT DEVELOPMENT INSTITUTE, GURGAON

Income Appropriation Account for the year ended March 31, 2022

(Amount in Rs.)

Year ended March 31, 2021	Expenditure	Year ended March 31, 2022	Year ended March 31, 2021	Income	Year ended March 31, 2022
17,00,00,000	Surplus transferred to Infrastructure fund	26,00,00,000	23,94,39,209	Excess of income over expenditure brought forward from Income and Expenditure Account	32,55,81,905
6,94,39,209	Surplus transferred to surplus fund	6,55,81,905		Transferred from Surplus fund	-
23,94,39,209		32,55,81,905	23,94,39,209		32,55,81,905

For and on behalf of the Board of Governors



(CAO-F&A)



(Director)



This is the Balance Sheet referred to in our report of even date

For Sunder Sharma & Co.
Chartered Accountants
FRN - 008629N



CA. Sunder Kumar Shrama
Partner

Membership No. - 087495

Date - 27/09/2022

UDIN - 22087493AVPQBJ5429

MANAGEMENT DEVELOPMENT INSTITUTE, GURGAON

Schedules forming part of Accounts

Schedule 'A' - Fixed assets (Assets funded by grants)

(Amount in Rs.)

S. No	Description of assets	GROSS BLOCK				ACCUMULATED DEPRECIATION				NET BLOCK	
		As at March 31, 2021	Additions during the year	Disposals/ adjustments during the year	As at March 31, 2022	As at March 31, 2021	Charge for the year	On Disposals/ adjustments during the year	As at March 31, 2022	As at March 31, 2022	As at March 31, 2021
1	Land	46,61,468	-	-	46,61,468	-	-	-	-	46,61,468	46,61,468
2	Buildings	9,62,60,560	-	-	9,62,60,560	7,16,73,105	12,29,373	-	7,29,02,478	2,33,58,082	2,45,87,455
3	Furniture and fixtures	99,25,335	-	-	99,25,335	98,82,158	10,794	-	98,92,952	32,383	43,177
4	Air conditioners and coolers	1,10,51,486	-	-	1,10,51,486	1,09,65,015	17,294	-	1,09,82,309	69,177	86,471
5	Furnishings	21,58,763	-	-	21,58,763	21,52,601	1,232	-	21,53,833	4,930	6,162
6	Typewriters and duplicators	4,49,582	-	-	4,49,582	4,48,721	172	-	4,48,893	689	861
7	Library equipment	4,73,735	-	-	4,73,735	4,72,720	203	-	4,72,923	812	1,015
8	Books	64,00,935	-	-	64,00,935	64,00,913	11	-	64,00,924	11	22
9	Office equipments	2,64,785	-	-	2,64,785	2,63,775	202	-	2,63,977	808	1,010
10	Telephone installations	14,37,389	-	-	14,37,389	13,97,825	7,913	-	14,05,738	31,651	39,564
11	Electrical equipments	1,59,991	-	-	1,59,991	1,57,932	412	-	1,58,344	1,647	2,059
12	Teaching aid equipment	39,92,750	-	-	39,92,750	39,91,032	687	-	39,91,719	1,031	1,718
13	Canteen equipment	24,691	-	-	24,691	24,671	4	-	24,675	16	20
14	Hostel equipment	8,04,863	-	-	8,04,863	8,02,740	425	-	8,03,165	1,698	2,123
15	Electrical installations	12,72,084	-	-	12,72,084	12,71,411	135	-	12,71,546	538	673
16	Electrical installations (internal)	87,26,027	-	-	87,26,027	86,99,343	5,337	-	87,04,680	21,347	26,684
17	Sign boards	54,444	-	-	54,444	54,351	23	-	54,374	70	93
18	Generators	13,10,524	-	-	13,10,524	13,08,183	468	-	13,08,651	1,873	2,341
19	Colony equipment	13,280	-	-	13,280	13,273	1	-	13,274	6	7
20	Films	2,72,437	-	-	2,72,437	2,72,436	-	-	2,72,436	1	1
21	Computer	80,40,140	-	-	80,40,140	80,20,941	7,679	-	80,28,620	11,520	19,199
Total		15,77,55,269	-	-	15,77,55,269	12,82,73,146	12,82,365	-	12,95,55,511	2,81,99,758	2,94,82,123
Previous Year		15,77,55,269	-	-	15,77,55,269	12,69,08,428	13,64,718	-	12,82,73,146	2,94,82,123	3,08,46,841



MANAGEMENT DEVELOPMENT INSTITUTE, GURGAON

Schedules forming part of Accounts

Schedule 'B' - Fixed assets (other than from grants)

(Amount in Rs.)

S. No.	Description of assets	GROSS BLOCK				ACCUMULATED DEPRECIATION				NET BLOCK	
		As at	Additions during the year	Disposals/ adjustments during the year	As at	As at	Charge for the year	On Disposals/ adjustments during the year	As at	As at	As at
		March 31, 2021			March 31, 2022	March 31, 2021			March 31, 2022	March 31, 2022	March 31, 2021
1	Buildings	1,03,33,89,640	3,15,90,166	-	1,06,49,79,806	25,96,39,001	4,02,67,040	-	29,99,06,041	76,50,73,765	77,37,50,639
2	Furniture and fixtures	6,96,35,230	18,89,345	-	7,15,24,575	5,07,90,023	51,83,638	-	5,59,73,661	1,55,50,914	1,88,45,207
3	Air conditioners and coolers	5,17,47,893	22,58,263	-	5,40,06,156	3,30,64,811	41,88,269	-	3,72,53,080	1,67,53,076	1,86,83,082
4	Furnishings	53,18,699	-	-	53,18,699	41,32,523	2,37,235	-	43,69,758	9,48,941	11,86,176
5	Books	6,11,30,179	11,07,505	5,051	6,22,32,633	5,94,56,942	13,87,846	-	6,08,44,788	13,87,845	16,73,237
6	Office equipment	13,96,959	-	-	13,96,959	11,63,124	46,767	-	12,09,891	1,87,068	2,33,835
7	Telephone installations	94,91,555	1,03,853	-	95,95,408	65,96,460	5,99,790	-	71,96,250	23,99,158	28,95,095
8	Electrical equipment	4,85,32,741	20,89,619	-	5,06,22,360	1,26,47,963	75,94,879	-	2,02,42,842	3,03,79,518	3,58,84,778
9	Teaching aid equipment	2,76,41,107	8,72,020	-	2,85,13,127	2,12,69,715	28,97,365	-	2,41,67,080	43,46,047	63,71,392
10	Vehicles	17,39,790	77,988	17,39,790	77,988	16,08,308	19,497	16,08,308	19,497	58,491	1,31,482
11	Canteen equipment	2,727	-	-	2,727	2,691	7	-	2,698	29	36
12	Hostel equipment	1,15,21,913	-	-	1,15,21,913	65,37,577	9,96,867	-	75,34,444	39,87,469	49,84,336
13	Sign boards	18,400	-	-	18,400	18,271	32	-	18,303	97	129
14	Generators	4,28,98,314	-	-	4,28,98,314	3,42,24,649	17,34,733	-	3,59,59,382	69,38,932	86,73,665
15	Colony equipment	3,40,838	-	-	3,40,838	2,30,131	22,141	-	2,52,272	88,566	1,10,707
16	Films	19,43,304	-	-	19,43,304	19,40,742	1,281	-	19,42,023	1,281	2,562
17	Computers (including Software)	17,93,74,540	1,23,10,467	9,43,349	19,07,41,658	13,90,31,619	2,10,32,741	8,71,814	15,91,92,546	3,15,49,112	4,03,42,921
18	Gym equipments	30,81,603	-	-	30,81,603	29,21,801	79,901	-	30,01,702	79,901	1,59,802
19	Lift	2,13,27,462	-	-	2,13,27,462	1,20,69,347	18,51,623	-	1,39,20,970	74,06,492	92,58,115
20	Land (EDC)	6,67,28,179	-	-	6,67,28,179	-	-	-	-	6,67,28,179	6,67,28,179
		1,63,72,61,073	5,22,99,226	26,88,190	1,68,68,72,109	64,73,45,698	8,81,41,652	24,80,122	73,30,07,228	95,38,64,881	98,99,15,375
	Capital Work in Progress-Building	11,17,017	-	-	11,17,017	-	-	-	-	11,17,017	11,17,017
	Capital Work in Progress-Computers	1,33,92,873	1,30,57,126	-	2,64,49,999	-	-	-	-	2,64,49,999	1,33,92,873
	Capital Work in Progress- AC	-	-	-	-	-	-	-	-	-	-



MANAGEMENT DEVELOPMENT INSTITUTE, GURGAON

Schedules forming part of Accounts

Schedule 'C' - Investments

(Amount in Rs.)

As at March 31, 2021	Nos. (Previous Year)		As at March 31, 2022
		NON-CURRENT INVESTMENTS	
		E A R M A R K E D	
		Corpus fund	
		Bonds and Fixed Deposits	
4,00,00,000	40 (40)	9.75% Taxable redeemable non-convertible bonds of Rs.10,00,000 each fully paid of IFCI Limited. (quoted) (1certificates)	4,00,00,000
4,00,00,000	4000 (4000)	10.5% Taxable redeemable non-convertible bonds of Rs.10,000 each fully paid of IFCI Limited. (quoted) (1certificates)	-
-		Fixed Deposit @ 5.20% of Union Bank of India (Total FD Value - INR 1,99,00,000)	1,99,00,000
-		Fixed Deposit @ 5.20% of Union Bank of India (Total FD Value - INR 1,99,00,000)	1,99,00,000
-		Fixed Deposit @ 5.20% of Union Bank of India (Total FD Value - INR 1,99,00,000)	2,00,000
8,00,00,000			8,00,00,000
		Gratuity fund	
		Bonds and Fixed Deposits	
2,58,00,000	258 (258)	10.5% Taxable redeemable non-convertible bonds of Rs.100,000 each fully paid of IFCI Limited (quoted)	-
10,05,00,000		Fixed Deposit @ 5.40% of Union Bank of India	-
-		LIC Gratuity Fund	13,01,66,228
12,63,00,000			13,01,66,228
		Cumulative leave fund	
		Bonds and Fixed Deposits	
2,26,00,000	2,260 (2260)	10.5% Taxable redeemable non-convertible bonds of Rs.10,000 each fully paid of IFCI Limited. (quoted)	-
1,25,00,000	125 (125)	10.5% Taxable Redeemable non-convertible bonds of Rs.1,00,000 each fully paid of IFCI Limited (quoted)	-
1,00,00,000	10	10.75% Taxable Redeemable non-convertible bonds of IFCI Venture Capital ltd.	-
11,02,00,000		Fixed Deposit @ 5.40% of Union Bank of India	-
-		LIC Leave Encashment Fund	19,45,54,732
15,53,00,000			19,45,54,732
		Meritorious student award fund	
		Bonds and Fixed Deposits	
4,25,000	43 (43)	10.50% Taxable redeemable non-convertible bonds of IFCI Limited (Quoted)	-
2,00,000	2 (2)	10.50% Taxable redeemable non-convertible bonds Rs. 100,000 each fully paid of IFCI Limited (quoted)	-
-		Fixed Deposit @ 5.00% of Bank of Baroda (Total FD Value - INR 1,99,00,000)	6,25,000
6,25,000			6,25,000
36,22,25,000		Carried forward	40,53,45,960



MANAGEMENT DEVELOPMENT INSTITUTE, GURGAON

Schedules forming part of Accounts

Schedule 'C' - Investments (continued)

As at March 31, 2021	Nos. (Previous Year)		As at March 31, 2022
36,22,25,000		Brought forward	40,53,45,960
15,000	2 (2)	Employees excellence award fund - Bonds and Fixed Deposits 10.5% Taxable redeemable non-convertible bonds of IFCI Limited (Quoted)	-
15,000			-
20,00,000	200 (200)	Raman Munjal endowment fund Bonds and Fixed Deposits 10.5% Taxable redeemable non-convertible bonds of IFCI Limited (Quoted)	-
-		Fixed Deposit @ 5.00% of Bank of Baroda (Total FD Value - INR 1,99,00,000)	20,00,000
20,00,000			20,00,000
		Unspent research grant Bonds and Fixed Deposits	
25,00,000	25 (25)	10.5% Taxable redeemable non-convertible bonds of Rs. 100,000 each fully paid by IFCI Limited IFCI Limited (Quoted)	-
		Fixed Deposit @ 5.20% of Union Bank of India (Total FD Value - INR 1,99,00,000)	25,00,000
25,00,000			25,00,000
		<u>O T H E R S</u>	
		Bonds	
60,000	60 (60)	10.5% Taxable Redeemable non-convertible bonds of IFCI Limited	-
-		Fixed Deposit @ 5.00% of Bank of Baroda (Total FD Value - INR 1,99,00,000)	60,000
		<u>CURRENT INVESTMENTS</u>	
		Fixed deposits	
86,94,898	-	Union Bank of India (FDR for AICTE Purpose & others pledged against Bank Guarantees issued by Bank)	76,45,732
		Fixed Deposit @ 5.10% of Union Bank of India	20,00,00,000
		Fixed Deposit @ 5.20% of Union Bank of India	38,75,00,000
44,95,00,000		Fixed Deposit @ 5.25% of Union Bank of India	-
		Fixed Deposit @ 5.30% of Union Bank of India	25,00,00,000
16,98,00,000	-	Fixed Deposit @ 5.40% of Union Bank of India	-
10,00,00,000	-	Fixed Deposit @ 5.75% of Union Bank of India	-
7,00,00,000	-	Fixed Deposit @ 5.76% of Union Bank of India	-
-	-	Fixed Deposit @ 5.00% of PNB	50,00,00,000
-	-	Fixed Deposit @ 5.10% of PNB	62,00,00,000
84,00,00,000	-	Fixed Deposit @ 5.20% of PNB	2,02,00,000
19,00,00,000		Fixed Deposit @ 5.25% of PNB	-
7,00,00,000		Fixed Deposit @ 5.75% of PNB	-
1,89,80,54,898			1,98,54,05,732
2,26,47,94,898		Carried forward	2,39,52,51,692



MANAGEMENT DEVELOPMENT INSTITUTE, GURGAON

Schedules forming part of Accounts

Schedule 'C' - Investments (continued)

As at March 31, 2021	Nos. (Previous Year)		As at March 31, 2022
2,26,47,94,898		Brought forward	2,39,52,51,692
		Fixed deposits	
16,02,00,000		Fixed Deposit @ 6.05% of PNB	-
10,00,00,000		Fixed Deposit @ 3.90% of Bank of Baroda	-
7,00,00,000		Fixed Deposit @ 4.35% of Bank of Baroda	-
-		Fixed Deposit @ 5.00% of Bank of Baroda	69,73,15,000
33,00,00,000		Fixed Deposit @ 5.15% of Bank of Baroda	-
2,92,49,94,898		GRAND TOTAL	3,09,25,66,692



MANAGEMENT DEVELOPMENT INSTITUTE, GURGAON

Schedules forming part of Accounts

Schedule 'D' - Current assets, loans and advances

(Amount in Rs.)

As at March 31, 2021	PARTICULARS	As at March 31, 2022
26,18,233	Stock of paper, stationery and other stores & spares - (At cost) (as certified by the CAO Finance & Accounts of the Institute)	26,14,587
	Accumulated expenses on incomplete research projects	
30,48,848	Opening Balance	22,76,537
5,88,100	Add: Expenses incurred during the Year	1,61,702
36,36,948		24,38,239
(13,60,411)	Less : Transferred to Income and Expenditure Account on account of Completed Projects	(3,99,130)
22,76,537	Closing balance	20,39,109
	Accumulated expenses on incomplete consultancy projects	
65,09,009	Opening Balance	64,44,011
83,18,251	Add: Expenses incurred during the Year	1,72,82,734
1,48,27,260		2,37,26,745
-83,83,249	Less : Transferred to Income and Expenditure Account on account of Completed Projects	(2,05,45,823)
64,44,011	Closing balance	31,80,922
	Sundry Debtors (Unsecured - considered good)	
2,91,87,519	Debts exceeding six months	18,15,980
-	Other debts	2,08,39,611
2,91,87,519		2,26,55,591
10,18,24,200	Interest accrued but not due	8,81,93,953
23,73,000	Interest due but not received	-
	Cash and bank balances	
17,736	Cash in hand	20,971
	Balances with scheduled banks:	
10,61,84,908	On savings and deposit accounts (including Infrastructure account)	7,06,45,347
33,920	On current accounts	33,920
10,62,36,564		7,07,00,238
40,14,169	Other Current Assets	15,25,982
7,81,400	Earnest Money Deposits	3,35,000
43,75,889	Security deposits	38,73,204
9,00,502	Loans and advances to employees	28,25,435
2,84,36,708	Pre-paid expenses and deferred expenses	3,54,22,747
7,07,62,409	Tax deducted at source	5,10,15,617
36,02,31,142	Total	28,43,82,384



MANAGEMENT DEVELOPMENT INSTITUTE, GURGAON

Schedules forming part of Accounts

Schedule 'E' - Other funds

(Amount in Rs.)

As at March 31, 2021	PARTICULARS	As at March 31, 2022
3,99,17,903	Alumni association fund	
63,08,000	Opening balance	4,61,85,380
4,62,25,903	Add: Contribution received during the year	76,28,701
-40,523	Less: Payments made during the year	5,38,14,081
4,61,85,380		<u>(2,27,419)</u>
		5,35,86,662
24,90,212	Meritorious students award fund	
65,625	Opening balance	25,55,837
-	Add: Interest income transferred from Income and Expenditure Account	17,784
25,55,837	Less: Payment made during the year	-
15,000		25,73,621
	Employees' excellence award fund	
20,78,322	Opening balance	20,78,322
2,10,000	Add: Interest income transferred from Income & Expenditure Account	56,910
33,12,212	Add: Allocation against shortfall	-
56,00,534		21,35,232
-35,22,212	Less: Payments made during the year	0
20,78,322		21,35,232
10,00,000	Corporate membership fund	
-	Opening balance	10,00,000
10,00,000	Less : Transfer to library membership fees	-
-		10,00,000
50,33,069	Director's medical relief fund	
2,58,918	Opening balance	52,91,987
52,91,987	Add: Transfer from Consultancy Projects as per MDI Consultancy Policy	5,03,335
-	Less: Payments made during the year	57,95,322
52,91,987		3,89,220
5,71,26,526	Total	6,47,01,617



MANAGEMENT DEVELOPMENT INSTITUTE, GURGAON

Schedules forming part of Accounts

Schedule 'F' - Current liabilities and provisions

(Amount in Rs.)

As at March 31, 2021	PARTICULARS	As at March 31, 2022
21,68,02,749	Sundry creditors	1,33,89,734
1,55,51,863	Other liabilities	2,24,42,772
	Accumulated receipts on incomplete research projects	
1,58,91,994	Opening Balance	1,53,62,744
-	Less: Amount returned during the year	-
9,33,192	Add: Amount received during the year	-
1,68,25,186		1,53,62,744
(14,62,442)	Less : Transferred to Income and Expenditure Account on account of Completed Projects	(13,88,250)
1,53,62,744	Closing balance	1,39,74,494
	Accumulated receipts on incomplete consultancy projects	
1,51,97,425	Opening Balance	2,69,46,856
-	Less: Transferred to Consultancy Projects	-
2,88,12,159	Add: Amount received during the year	82,61,654
4,40,09,584		3,52,08,510
-1,70,62,728	Less : Transferred to Income and Expenditure Account on account of Completed Projects	(2,52,34,559)
2,69,46,856	Closing balance	99,73,951
9,12,97,002	Fees received in advance	23,99,000
2,34,77,352	Security deposits from participants	3,39,46,466
1,41,41,756	Retension and EMD (vendors)	1,74,14,346
	Unspent research grant	
47,72,321	Opening balance	50,34,821
2,62,500	Add: Interest earned during the year, transferred from Income & Expenditure Account	86,222
-	Add: Transferred from research projects	-
-	Less: Research expenses	-
50,34,821		51,21,043
5,57,96,359	Provisions	7,74,30,655
46,44,11,502	Total	19,60,92,462



MANAGEMENT DEVELOPMENT INSTITUTE, GURGAON
Schedules forming part of the Accounts for the year ended March 31, 2022

Schedule – G Significant Accounting Policies and Notes to Accounts

1. Significant accounting policies

i. Basis of preparation

The financial statements are prepared under the historical cost convention, on accrual basis, in accordance with Generally Accepted Accounting Principles and to comply with the applicable accounting standards. The accounting policies have been consistently applied by the Institute unless otherwise stated.

ii. Use of estimates

The preparation of financial statements in conformity with the generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent liabilities on the date of the financial statements. Actual results could differ from those estimates. Any revision to accounting estimates is recognized in the current and future periods.

iii. Fixed assets and depreciation

- a) Fixed assets are stated at cost less accumulated depreciation. Cost of acquisition or construction is inclusive of freight, duties, taxes and other incidental expenses.
- b) Depreciation is provided on written down value method at the rates given below:

Fixed assets	Rate of depreciation
Buildings	5%
Furniture and fixtures	25%
Air conditioners and coolers	20%
Furnishings	20%
Typewriters and duplicators	20%
Library equipment	20%
Books	50%
Office equipment	20%
Telephone installations	20%
Electrical equipment	20%
Teaching aid equipment	40%
Vehicles	25%
Canteen equipment	20%
Hostel equipment	20%
Electrical installation and electrical installation (Internal)	20%
Sign boards	25%
Generators	20%
Colony equipment	20%
Films	50%
Computers, Servers & IT installations including Software	40%
Gym equipment	50%
Lifts	20%

These rates are indicative of expected useful lives of the assets. Assets costing less than Rs. 5,000/- are directly charged to Income & Expenditure Account. Assets funded by grants from IFCI and other agencies are credited to Campus and Fixed Assets fund and depreciation on such assets are debited to the fund.



MANAGEMENT DEVELOPMENT INSTITUTE, GURGAON
Schedules forming part of the Accounts for the year ended March 31, 2022

Schedule – G Significant Accounting Policies and Notes to Accounts

- c) In respect of additions to fixed assets made during the year, depreciation is provided for the full year and in respect of sale/disposal of fixed assets, no depreciation is provided for in the year of sale / disposal.

iv. Investments

Investments that are readily realizable and intended to be held for not more than a year are classified as current investments. All other investments are classified as long-term investments.

Current investments are carried at lower of cost and fair value determined on an individual investment basis. Long-term investments are carried at cost; however, provision for diminution in value, other than temporary, is made.

Profit / loss on sale of investments are computed with reference to their average cost.

v. Inventories

Stock of paper, stationery and other stores & spares is valued at cost. Cost is determined on a weighted average basis.

vi. Revenue recognition

Revenue is recognized as under:

- a) Fees from programs on an accrual basis for Programme batches 2020-22 and on Installment due basis for Programme batches 2021-23.
- b) Research and technical advisory fees in the year of completion of the projects on the basis of the completed service contract method on acceptance of services by the client.
- c) Interest on investments in deposits, bonds and saving bank balances on a time proportion basis.

vii. Accounting for grants related to specific fixed assets

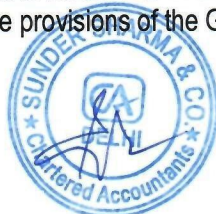
Grants related to depreciable fixed assets are recognized in the Income and Expenditure Account over the useful life of the assets to which they relate.

viii. Employee Benefits

Gratuity

Gratuity is a post employment benefit and is in the nature of defined benefit plan. The Gratuity fund is now maintained and managed by LIC w.e.f 10th September 202. The liability recognized in the balance sheet in respect of gratuity is the present value of the defined benefit obligation as at the balance sheet date as certified by LIC.

The defined benefit/obligation is calculated at the balance sheet date by LIC using projected unit credit method. The LIC's valuation gains or losses arising from past experience and change in LIC's assumption are charged and credited to in the Income and Expenditure Account. The payment of gratuity is made as per the provisions of the Gratuity Act, 1972.



MANAGEMENT DEVELOPMENT INSTITUTE, GURGAON
Schedules forming part of the Accounts for the year ended March 31, 2022

Schedule – G Significant Accounting Policies and Notes to Accounts

Provident fund

Contribution towards provident fund is a post employment benefit and is in the nature of defined contribution plan is charged to the income and expenditure account on accrual basis.

Compensated absences/ contribution to leave fund

The Leave encashment fund is now maintained and managed by LIC w.e.f 15th February 2022. Liability in respect of compensated absences becoming due and expected to be availed more than one year after the balance sheet date is at value certified by LIC by using projected unit credit method.

The LIC's valuation gains or losses arising from past experience and change in LIC's assumption are charged and credited to in the Income and Expenditure Account.

ix. Foreign exchange transactions

Initial recognition

Foreign currency transactions are recorded in the reporting currency, by applying to the foreign currency amount the exchange rate between the reporting currency and the foreign currency at the date of the transaction.

Conversion

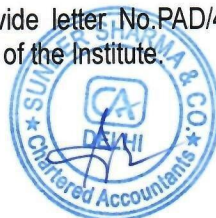
Foreign currency monetary items are reported using the closing rate. Non-monetary items which are carried in terms of historical cost denominated in a foreign currency are reported using the exchange rate at the date of the transaction; and non-monetary items which are carried at fair value or other similar valuation denominated in a foreign currency are reported using the exchange rates that existed when the values were determined.

Exchange differences

Exchange differences arising on the settlement of monetary items or on reporting Institute monetary items at rates different from those at which they were initially recorded during the year, or reported in previous financial statements, are recognized as income or as expenses in the year in which they arise.

x. Income and expenditure of earmarked funds

- a) Donations/Capital grants are directly credited to the earmarked/general funds. Other income (including interest on earmarked funds) is routed through the Income and Expenditure Account and credited to respective earmarked fund. Expenditure relatable to earmarked funds is directly charged to such funds.
- b) As per the directions of Board, 25% of the income from investments of additional corpus of Rs. 8 crores received from IFCI vide letter No.PAD/45 (ii)/94-446 dated 3rd January, 1994 is transferred to the Corpus Fund of the Institute.



MANAGEMENT DEVELOPMENT INSTITUTE, GURGAON
Schedules forming part of the Accounts for the year ended March 31, 2022

Schedule – G Significant Accounting Policies and Notes to Accounts

xi. Contingent liabilities

The Institute makes a provision when there is a present obligation as a result of a past event where the outflow of economic resources is probable and a reliable estimate of the amount of the obligation can be made. A disclosure is made for a contingent liability when there is a:

- possible obligation, the existence of which will be confirmed by the occurrence/non-occurrence of one or more uncertain events, not fully within the control of the Institute;
- present obligation, where it is not probable that an outflow of resources embodying economic benefits will be required to settle the obligation;
- Present obligation, where a reliable estimate cannot be made.

2. Notes to Accounts

i. Contingent liabilities (Amount is Rs)

Particulars	2021-22	2020-21
a) Income tax matters	-	-
b) Claims against the Institute not acknowledged as debts	-	-

The institute, vide an order dated December 26, 1975 had been Registered under section 12A of the Income Tax Act, 1961 and was claiming exemption under section 11 & 12 of the Income Tax Act, 1961.

The Institute, vide an order dated November 20, 2021 is registered under section 10(23C)(vi) of the Income Tax Act, 1961 and is claiming Income Tax exemptions under section 10(23C)(iv). The aforesaid approval has been granted from A.Y. 2022-23 to A.Y. 2026-27.

ii. Foreign Exchange Fluctuation

The Institute has incurred Rs. 19,90,113 towards exchange fluctuation, the same has been mentioned as Honorarium to Guest Faculty under head program expenses in Income and Expenditure Account.

iii. Valuation for Gratuity and Compensated absence

During the year ended March 31, 2022 the actuarial valuation for Gratuity and Compensated absence has been done with the following assumptions –

Particulars	Gratuity	Compensated absence
Discount rate (previous year)	7.00% (6.80 %)	7.00% (6.80 %)
Rate of increase in compensation levels (previous year)	10.00% (6.50%)	10.00% (6.50%)
Expected rate of return on plan assets (previous year)	6.75% (6.80%)	6.75% (6.80%)

During the year, the Institute has charged an amount of Rs. 1,81,51,238 and Rs. 3,83,78,316 from Income & Expenditure Accounts towards Gratuity and Leave Encashment Funds respectively, owing valuation difference.



MANAGEMENT DEVELOPMENT INSTITUTE, GURGAON
Schedules forming part of the Accounts for the year ended March 31, 2022

Schedule – G Significant Accounting Policies and Notes to Accounts

iv. Goods & Service Tax

The Goods and services tax (GST) was introduced by the Government of India on the 1st day of July, 2017 and effective from the same day. The GST has been implemented in MDI from the said date and majority of the programs run by MDI are exempted through the notification no. 12/2017 Central Tax (Rate) dated 28th June, 2017 issued by the Government of India and the programs having AICTE approval are exempted from GST. Hence only Management Development Programs (MDP) which is run by MDI is subject to tax and correct GST as applicable to MDP has been deposited. All GST returns like GSTR-3B, GSTR-1, etc. have been filed and there are no irregularities found on part of MDI with regard to either payment of GST or filing of GST returns also there is no penalty levied or paid by the MDI during the financial year.

v. Funds accumulated or set apart u/s 11 (2) of the Income Tax Act, 1961

The Institute has an opening balance of Funds in FY 21-22 which has been set apart under section 11 (2) or in terms of third proviso to section 10(23C) amounting to Rs. 21,00,000, Rs. 31, 00,000 and Rs. 17,00,000 for FY 2018-19, FY 2019-20 and FY 2020-21 respectively for the purposes of leveraging infrastructural facilities at Gurgaon and Construction of Murshidabad Campus. As specified under section 11(2)(b) of the Income Tax Act, 1961, the aforesaid earmarked funds have been invested in the forms or modes specified in section 11 (5) of the Income Tax Act, 1961.

Further, during the current financial year 2021-22, the Institute has decided to set apart a sum of Rs 21,00,00,000/- for aforesaid earmarked fund under third proviso to section 10(23)(C) of the Income Tax Act, 1961 for the purposes of "Re-development of Campus, Replacement/ Refurbishing of Buildings including Lecture Halls, augmenting the residential facilities for students and employees of the Institute and General improvement of Infrastructure at its Campuses" to be spent in the following years. The aforesaid earmarked fund is yet to be invested or deposited in the forms or modes specified in section 11 (5) of the Income Tax Act, 1961.

vi. Income Tax Refunds

During the financial year 2021-22, the Income tax department has had released the following refunds- For A.Y 2020-21, a total of Rs.3,26,34,170/- including Rs.24,17,346/- on account of Interest on 22.07.2021.

vii. Land for campus at Gurgaon

The Institute has a land amounting to Rs. 46.61 lakhs purchased in 1975-76. The EDC amounting to Rs 667.28 lakh has been paid uptill date and the title deed of the same has been registered in the name of the Institute on 04th July, 2017.

viii. There are no amounts which are required to be reported / provided under the provisions of Micro, Small and Medium Enterprises Act 2006.

ix. All Account Receivables & Payables are subject Reconciliation & Confirmation.

x. Previous year figures have been regrouped / rearranged wherever considered necessary.

